

## Q4 2014 Results

Com Hem Stockholm, February 10, 2015



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## Today's agenda



#### Fourth quarter in brief

Momentum in customer intake and churn reduction



#### Financial performance

Strong growth in revenue and improved profitability



#### **Capital Return Programme**

Proposal and new dividend policy



#### **Operational Update**

Consumer Churn, ARPU and new B2B offering



# Fourth quarter in brief and operational development

Anders Nilsson, CEO



## Momentum in growth and reduced churn

#### Successfully executing on our plan

#### Strong numbers across the board

- Rapid pace of churn reduction
- Increased momentum in organic growth
- Continued strong broadband growth
- Steady DTV growth continues
- Material progress in B2B

#### Strengthened cash flow

- Second phase of refinancing completed
- Considerable cash interest savings

#### ▶ New CFO appointed,

Mikael Larsson (CFO of Investment AB Kinnevik since 2001)





## Continued progress on our growth drivers

Leverage our network and speed advantage

Broadband subscriber base grew by 17,000 net additions, highest intake since 2007, to 612,000 RGUs - all-time high

Drive DTV penetration with Superior DTV product

Digital TV grew for the third quarter by 10,000 to 618,000 RGUs, TiVo penetration reached 27%

Increased customer satisfaction

Churn improved to 14.2% (16.4% in Q2, 14.8% in Q3)
Unique consumer base grew by 16,000
to an all-time high of 876,000

Capitalize on unique bundle opportunity

Marketing shifts to bundled propositions over the coming quarters, first educational proposition in Q4

Leverage B2B opportunity

Increased pace in On Net SoHo sales activities

Improve financial flexibility

Second phase of refinancing completed, debt significantly reduced, and savings in interest payments of approx. SEK 0.5bn

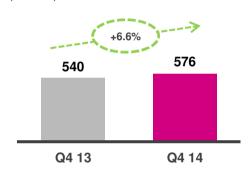


## Fourth quarter financial highlights

#### Strong growth in revenue and Operational Free Cash Flow

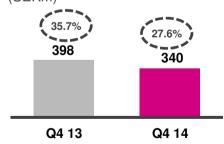






- ► Increased revenue growth of 10.4% (9.6 % in Q3) underpinned by momentum in organic growth of 4.3% (3.7% in Q3)
- ► Underlying EBITDA margin stable at 46.9% (47.6% in Q3)
- Capex decrease due to lower investment in TiVo boxes compared to Q4 2013 as inventory is reduced
- ▶ OFCF significantly strengthened due to lower capex and lower non-recurring costs





#### **Operating Free Cash Flow** (SEKm)



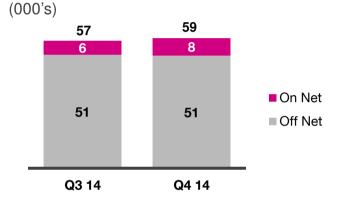




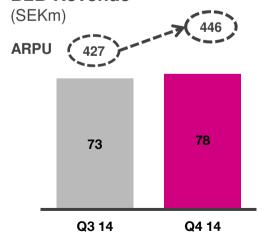
## A clear positive trend in B2B

#### Focused sales activities increasing On Net customers and revenue

#### **Unique B2B Subscribers**



#### **B2B** Revenue



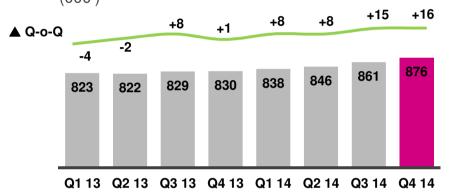
- ► Material progress On Net adding +2,000 unique subscribers (1,000 in Q3)
- On Net revenue up by SEK 10m compared with Q4 2013
- On Net margin substantially higher than Off Net margin translates to higher profitability and cash flow

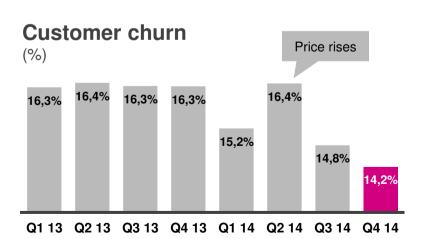


#### **Consumer business**

#### Strong customer intake and rapid churn reduction

## **Unique consumer subscribers** (000')





- ➤ Strong growth in our unique consumer subscriber base, increasing 16,000 to an all-time high of 876,000
- Strength in broadband and TiVo continue to drive strong acquisition
- Churn falls to 14.2%, reflects early impact of product and customer experience improvements

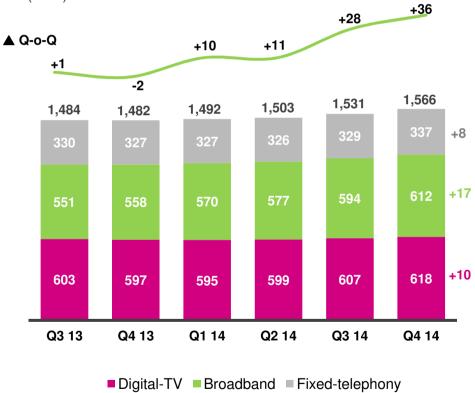


#### **Consumer business**

#### Strong growth across the board

#### RGUs per service

(000')



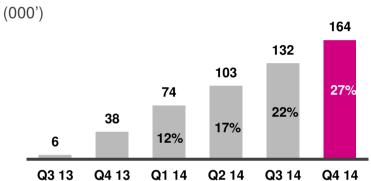
- Strong growth in total consumer RGUs growing 36,000 compared with 28,000 in Q3
- ► All-time high in broadband RGUs, an increase of 17,000
- ► Highest increase of digital television RGUs since Q4 2011, increased by 10,000 compared with 8,000 in Q3
- ► Fixed telephony RGUs grew for the second quarter by 8,000 RGUs
- ► Improvement in RGU per consumer from 1.78 in Q3 to 1.79 in Q4



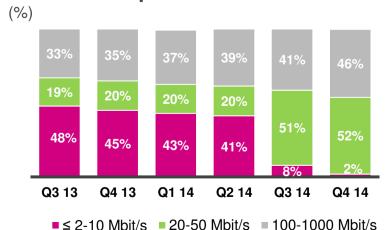
## Positive trend in consumer services

#### Strong broadband uptake and rapid TiVo growth

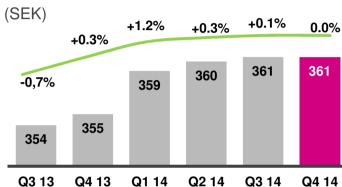
#### **TiVo Customers**



#### **Broadband speeds**



#### **Consumer ARPU**



- ► TiVo customers grew by 32,000 in Q4, 27% penetration
- ▶ 71% of new customers taking 100 Mbit/s and above in Q4 (65% in Q3)
- ARPU remains stable despite strong customer growth in Q3 and Q4



## **Q4** Financial performance

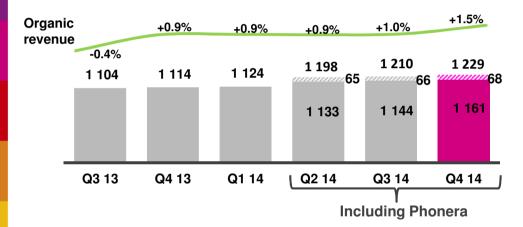
Daniel Johansson, Head of Controlling



## Continued strong revenue growth

Organic revenue growth of 4.3%

## Total revenue and organic revenue Q-o-Q (SEKm)



(SEKm)	Q4 14	Q4 13	Change		Q3 14
Consumer revenue	908	856	52	+6.1%	889
Landlord revenue	186	196	(10)	-5.2%	192
B2B revenue	78	1	76	n/m	73
Other revenue	59	61	(2)	-3.8%	57
Total revenue	1,229	1,114	116	+10.4%	1,210
- Of which organic	1,161	1,114	48	+4.3%	1,144
- Of which Phonera	68	-	68	n/m	66

- ➤ Sequential revenue growth, increase to 1.5% for the quarter (1.0% in Q3)
- Consumer revenue increase driven by both growth in broadband and TiVo subscribers, improved broadband tier mix and decline consumer churn
- ► Landlord revenue decrease of 5.2% due to contract renegotiations and migration of customers to B2B in earlier periods (Q2 and Q3)
- ► Accelerating momentum in B2B On Net sales - B2B Revenue up to SEK 78m for the quarter (SEK 73m in Q3)



## Improved underlying profitability

#### A function of revenue growth and less non-recurring items

(SEKm)	Q4 14	Q4 13	Cha	inge	Q3 14
Revenue	1,229	1,114	116	+10.4%	1,210
Production costs	(340)	(306)	(34)		(343)
Gross profit*	889	808	81	+10.1%	867
Gross margin	72.3%	72.5%	-0.2 p.p.		71.6%
Operating costs*	(313)	(268)	(46)		(291)
Underlying EBITDA	576	540	36	+6.6%	576
Underlying EBITDA margin	46.9%	48.5%	-1.7 p.p.		47.6%
Non-recurring items	(23)	(72)	48		(7)
Operating currency loss/gain	(6)	(1)	(5)		(5)
Write-downs	(11)	(14)	3		0
EBITDA	536	453	83	18.3%	563
EBITDA margin	43.6%	40.7%	2.9 p.p		46.6%
Depreciation and amortization	(377)	(343)	(34)		(364)
EBIT	159	110	49	+44.3%	200
EBIT margin	12.9%	9.9%	-3.0 p.p		16.5%
Net financial items	(560)	(531)	(28)		(190)
Taxes	237	(1)	238		(2)
Net result for the period	(164)	(422)	258	+61.2%	7

- Stronger performance in revenue growth translates into improved underlying profitability
- ► Increased EBITDA margin due to lower non-recurring items
- ► Net financial items affected with SEK 377m of costs related to redemption of the SEK 3,492m Senior Secured Notes during Q4 2014

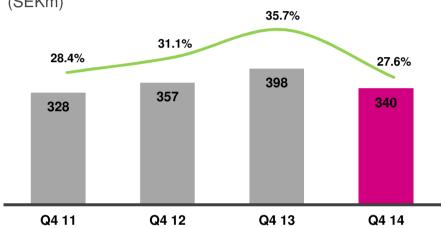


<sup>\*</sup> Excluding non-recurring items , depreciation and amortization

## Capex down by 14.6% versus last year

#### **Lower TiVo investments during the quarter**

## Capex and capex as percentage of revenue Y-o-Y (SEKm)



(SEKm)	Q4 14	Q4 13	Change	Q3 14
Network related	147	202	(55)	73
CPE & sales costs	137	138	(2)	141
IS development	37	45	(8)	30
Other capex	19	13	6	12
Total capex	340	398	(58) -14.6%	257

- Network related capex decrease due to lower investments in the TiVo platform in 2014
- CPE capex decrease due to lower investment in TiVo boxes compared to Q4 2013 as inventory is reduced
- Higher success-based capitalized sales costs due to increased sales and upsell activities
- IS development lower than previous year, partly due to no TiVo IT development during 2014
- Other capex increase slightly due to investments in the B2B business
- ► Full year Capex as % of revenue from 23.3% to 22.1%



## Increase in the underlying cash generation

#### Excluding refinancing activities net cash generation turns positive

(SEKm)	Q4 14	Q4 13	Cha	ange
Underlying EBITDA	576	540	36	+6.6%
Non-recurring items and operating currency loss/gain	(29)	(73)		
Change in net working capital	(23)	103		
Interest payments on borrowings etc.	(581)	(416)		
Adjustments for non-cash items	(2)	4		
Net cash from operating activities	(59)	158	(216)	-137.3%
One-off refinancing payments*	275			
Net cash from operating activities less refinancing	217	158	59	+37.5%
Gross capital expenditures	(340)	(398)		
Capital expenditures funded by financial leases	28	30		
Divestment of financial assets	(0)	-		
Net cash used in investing activities	(312)	(368)	56	+15.3%
Borrowings	3,775	200		
Amortization of borrowings	(3,498)	(34)		
Payment of borrowing costs	(45)	(1)		
Other financial activities	(53)	-		
Cash flow from financing activities	178	165	13	+8.1%
Net Cash generated (used)	(192)	(46)	(147)	n/m
Cash Balance BoP	909	1,168		
Cash balance EoP	716	1,122	(406)	-36.2%
Net Cash generated excluding one-offs refinancing	83	(46)	129	n/m

- Change in NWC negatively affected by paid IPO-costs of SEK 46m during the quarter
- One-off refinancing payments includes redemption premiums and interest on the notes redeemed
- Excluding one-off payments for refinancing the SSN, net cash from operating activities grew with SEK 59m or 38%
- Cash flow items from financing activities mainly relates to redemption and the refinancing of the SEK 3,492m Senior Secured Notes



<sup>\*</sup> Redemption premiums of SEK 242m and paid interest on redeemed Notes of SEK 33m

## Step II of financial transformation finalized

Annualized average interest rate expected to continue to fall from current 5.3% to 4.8%

Pre-IPO		Financial position end December 31, 2014	of Q4	Annualized effect Including refinancing of theSSN***	
	SEKm		SEKm		SEKm
Senior bank debt		Senior bank debt		Senior bank debt	
Term Loans incl. Capex facility	6,252	Term Loans	3,500	Term Loans	3,500
Incremental facility	-	Incremental facility	375	Incremental facility	375
RCF	-	RCF	1,350	RCF	1,350
Finance leases	51	Finance leases	67	Finance leases	67
Total senior bank debt	6,303	Total senior bank debt	5,292	Total senior bank debt	5,292
Bond instruments		Bond instruments		Bond instruments	
Senior Secured Notes @9.25%	3,492	Senior Secured Notes @ 5.25%	2,500	Senior Secured Notes, @ 5.25%	2,500
Senior Notes* @10.75%	2,640	Senior Notes** @10.75%	1,775	Senior Notes** @ 10.75%	1,775
Senior PIK Notes* @12.40%	2,791	Senior PIK Notes	-	Senior PIK Notes	-
Gross Debt	15,226	Gross Debt	9,567	Gross Debt	9,567
Cash Balance EoP	(789)	Cash Balance EoP	(716)	Cash Balance EoP	(716)
Net Debt	14,437	Net Debt	8,851	Net Debt	8,851
Leverage	6.4x	Leverage	3.9x	Leverage	3.9x
Average interest cost	8.4%	Average interest cost***	5.3%	Pro Forma average interest cost	4.8%

<sup>\*</sup> The exchange rate 9.197 is used to convert EUR debt to SEK debt as of Pre-IPO and June 30, 2014.



<sup>\*\*</sup> The exchange rate 9.516 is used to convert EUR debt to SEK debt as of December 31, 2014.

<sup>\*\*\*</sup> Average interest cost of 5.3% includes one and a half months of interest for redeemed the mSEK 3,492 Senior Secured Notes.

<sup>\*\*\*\*</sup> Pro forma calculations as based on the gross debt and interest terms as of December 31, 2014

## **Capital Return Programme**



#### A transformed balance sheet

#### On the back of strong operating performance

#### During 2014, we have made significant improvements:

► For the full year debt has been reduced by SEK 5.7bn and the average interest rate reduced by 4 p.p. lowering our annual interest payments by approx. SEK 0.5bn per annum

#### **▶** Financials

- Revenue LTM +7.0%
- Underlying EBITDA LTM +2.8%
- OFCF LTM +4.2%

#### Operational metrics

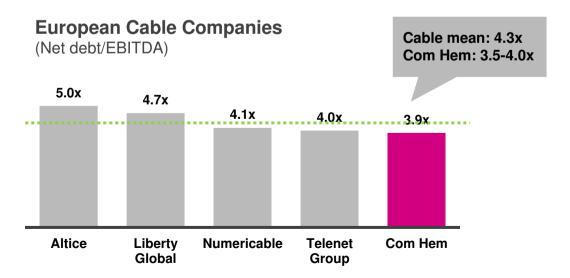
- Grown our unique subscriber base from 830 000 to 876 000
- Decreased consumer churn from 16.3% to 14.2%
- Increased broadband RGUs from 558 000 to 612 000
- Increased TiVo penetration to 27% of DTV RGUs, up from 6%.
- ► Com Hem is now a robust business which will be highly cash generative
- The BoD therefore proposes a number of measures aimed at increasing the shareholder returns. This can be achieved while investing in our business to deliver our operational plan, servicing our debt and remaining within our leverage target



## Capital return programme

#### **Delivering strong shareholder return**

- ► Proposed redemption and share buy-back programme of up to SEK 1.5 billion
  - One-off SEK 500m share redemption programme to be adopted by an EGM
  - An annual SEK 1,000m buy-back mandate to be adopted by the AGM
- Propose a 2015 dividend of SEK 1 per share to be adopted by the AGM
- ▶ Programme funded while remaining within our current leverage target of 3.5-4.0x LTM Underlying EBITDA, in the lower range of our peers





## Redemption and buy-backs

#### Frequent programmes among cable/tv companies

Company	Date of Latest Authorization Announcement	Previously Remaining Authorization	Size of Latest Increase in Authorization (\$mm)	Total Repurchase Capacity Available	% of Equity Value @ Announcement	Timeframe for Repurchase	Mechanism to Repurchase
com hem					11.1%*		
21ST CENTURY FOX	2014-08-05	600	6 000	6 600	9,6%	1 Year	Not Specified
<b>€</b> at&t	2014-03-31	4 033	10 521	14 554	5,8%	Not Specified	Opportunistically
verizon	2014-03-07	0	4715	4715	3,5%	3 Years	Not Specified
comcast.	2014-01-28	1 500	6 000	7 500	4,3%	3bnin 1 Year	Open Market or Private
sky	2013-11-22	0	809	809	3,8%	1 Year	Open Market or Private
Time Warner Cable	2013-07-25	775	3 225	4 000	9,6%	Not Specified	Not Specified
LIBERTY GLOBAL	2013-06-11	0	3 500	3 500	11,4%	2 Years	Open Market or Private
вт	2013-05-10	0	921	921	2,5%	2 Years	Not Specified
Wirgin (media	2012-12-14	197	1 612	1 809	16,7%	1 Year	Open Market or Private
IIIII CABLEVISION	2012-05-01	85	500	585	12,2%	Not Specified	Open Market

\* Assuming Market Cap of approx. SEK 13.5bn and SEK 1.5bn programme fully executed



## **Operational Update**

Jon James, COO



## Shift in emphasis from volume driven growth to ARPU driven growth

#### **Current revenue model**

driven

# Q4 13 Volume ARPU Q4 14 Volume ARPU Q4 15

Q4 13 to Q4 14 Consumer revenue growth from 856 to 908 MSEK, or 6% growth

driven

Volume growth depresses
 ARPU with initial discounts

From Q2 15, a shift in focus to a more ARPU-led strategy

driven

Ongoing reductions in customer discounting

driven

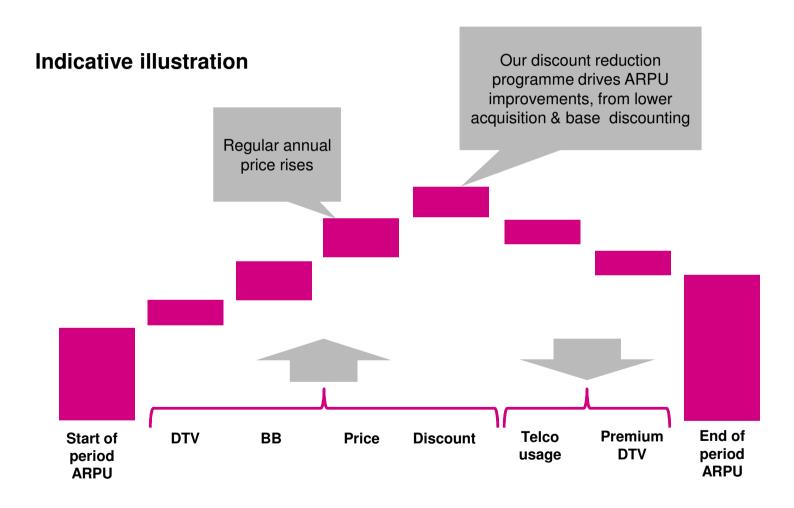
**Future revenue model** 

Modest price increase in Q2 15



## We are planning a shift in our ARPU drivers

**Key drivers of Com Hem Consumer ARPU** 

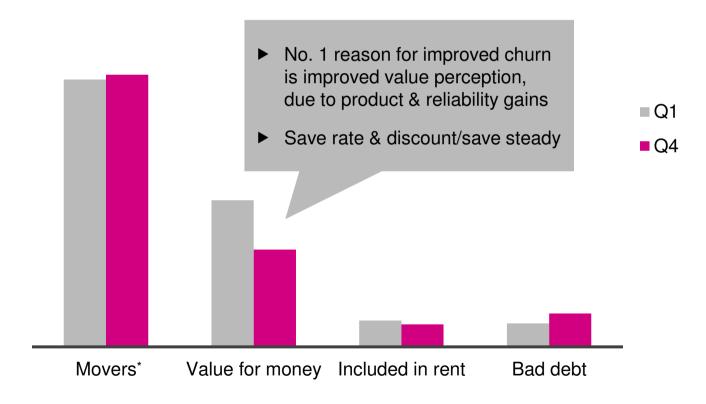




## Customer churn declined in 2014

Down from 15.2% in Q1 to 14.2% in Q4

Com Hem: Top 4 reasons to churn, Q1 '14 vs. Q4 '14



<sup>\*</sup> Includes movers outside Com Hem foot print, and deceased, excludes movers within Com Hem.



## Com Hem's new SoHo broadband offer On Net is market leading

- ► We launched our new SoHo offers in early January, focused On Net
- Strong response so far; highly competitive offering
- ► Raising the bar on speed, value for money & service levels in the SoHo market

Speed	Price Incl. SLA 48H
50/50	399
100/50	499
250/50	599
500/50	699

- Competitive pricing vs. competitors' offering
- Speeds up to 500 Mbit/s vs. ADSL 10-100
- Higher upstream; 50/50 entry level
- VOIP from 29 SEK/month

- Speed Guarantee
- 48 hours SLA as standard (vs. competitors' 72 'working hours')
- Dedicated personnel B2B
   Customer support



## **Conclusions**

#### Strong operational performance and transformed balance sheet

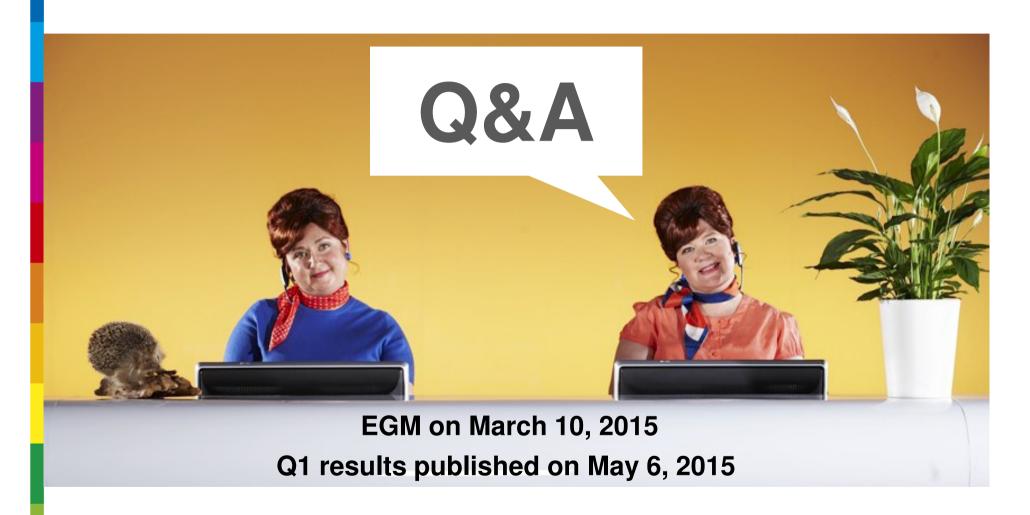
- Leading digital TV and broadband offerings
- Improved churn reflects progress on customer satisfaction
- Strong growth in KPI:s, revenue and underlying EBITDA
- Refinancing significantly enhances cash generation

#### Proposed Capital Return Programme of SEK 1.5 billion

- Share redemption and buy-back programmes
- 2015 dividend of SEK 1 per share
- ► Leverage target unchanged
- Continued execution of sustainable growth strategy
- Strengthened management team









## **Appendix**



## Revenue up with 7.0% for full year

(SEKm)	FY 14	FY 13	Cha	nge
Consumer revenue	3,540	3,423	117	+3.4%
Landlord revenue	774	797	(23)	-2.9%
B2B revenue	222	2	220	n/m
Other revenue	226	227	(1)	-0.3%
Total revenue	4,761	4,448	313	+7.0%
Production costs	(1,347)	(1,241)	(106)	
Gross profit*	3,415	3,207	207	+6.5%
Gross margin	71.7%	72.1%	-0.4 p.p.	
Operating costs*	(1,153)	(1,007)	(146)	
Underlying EBITDA	2,262	2,200	62	+2.8%
Underlying EBITDA margin	47.5%	49.5%	-2.0 p.p.	
Non-recurring items	(228)	(178)	(50)	
Operating currency loss/gain	(15)	2	(17)	
Write-downs	(15)	(15)	0	
EBITDA	2,004	2,009	(5)	-0,2%
EBITDA margin	42.1%	45.2%	-3.1 p.p.	
Depreciation and amortization	(1,438)	(1,352)	(87)	
EBIT	566	657	(91)	-13.9%
EBIT margin	11.9%	14.8%	-2.9 p.p	
Net financial items	(2,082)	(1,537)	(545)	
Taxes	465	109	357	
Net result for the period	(1,051)	(771)	(280)	-36.3%

 $<sup>\</sup>ensuremath{^{\star}}$  Excluding non-recurring items , depreciation and amortization

- Slight pressure on gross margin due to including Phonera
- Decrease in underlying EBITDA margin due to including Phonera
- ► Lower net result for the period due to all refinancing activities completed during 2014



Overall revenue growth supported by continued momentum in the consumer and B2B business

## Capex down with 1.3 p.p. as % of revenue

#### Less investments in TiVo platform and boxes during 2014

(SEKm)	FY 14	FY 13	Ch	ange
Network related	354	441	(86)	
CPE & sales costs	498	403	95	
IS development	147	150	(2)	
Other capex	52	46	6	
Total capex	1,051	1,038	12	+1.2%
Capex as % of revenue	22.1%	23.3%	-1.	3 p.p.

- Network related capex decrease due to lower investments in the TiVo platform
- ► CPE capex decrease due to lower investment in TiVo boxes partly offset by higher investments in modems
- Higher success-based capitalized sales costs due to increased sales and up-sell activities
- ► IS development slightly lower compared to previous year
- Other capex increase due to investments in the B2B business



#### Cash Flow heavily affected by one-off activities in 2014

(SEKm)	FY 14	FY 13	Cha	ange
Underlying EBITDA	2,262	2,200	62	+2.8%
Non-recurring items and operating currency loss/gain Change in net working capital Interest payments on borrowings etc.	(243) (133) (1,665)	(176) (15) (977)		
Adjustments for non-cash items	5	4		
Net cash from operating activities	227	1,035	(809)	-78.1%
One-off refinancing payments*	754			
Net cash from operating activities excluding one-off refinancing activities	980	1,035	(55)	-5.3%
Gross capital expenditures	(1,051)	(1,038)		
Capital expenditures funded by financial leases	28	42		
Acquisition of subsidiaries	(302)	(8)		
Divestment of financial assets	6	0		
Net cash used in investing activities	(1,318)	(1,005)	(313)	+31.2%
New share issue (Over-allotment option)	6,239	0		
Borrowings	8,575	800		
Amortization of borrowings	(13,945)	(354)		
Payment of borrowing costs	(108)	(16)		
Other financial activities	(77)	-		
Cash flow from financing activities	685	430	256	+59.5%
Net Cash generated (used)	(406)	460	(866)	-188.2%
Cash Balance BoP	1,122	662		
Cash balance EoP	716	1,122	(406)	-36.2%

- Non-recurring items includes SEK107m of costs related to the IPO
- One-off refinancing payments includes redemption premiums and interest on notes redeemed
- One-off acquisition of Phonera business
- Cash outflows from financing activities mainly relates refinancing bank debt, redemption of notes



<sup>\*</sup> Redemption premiums of SEK 508m, hedge termination costs of SEK 25m, paid interest on redeemed Senior Notes and Senior Secured Notes of SEK 24m, paid interest on redeemed Senior PIK Notes of SEK 164m

<sup>\*\*</sup> Excluding cash payments for IPO fees redemption premiums and interest on notes redeemed and acquisition of Phonera